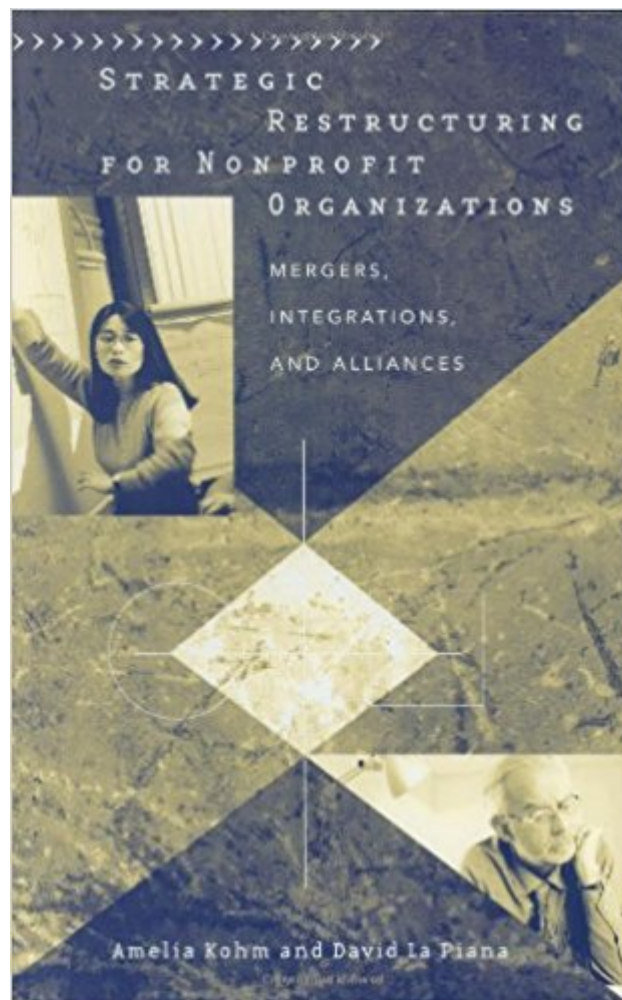




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Strategic Restructuring For Nonprofit Organizations: Mergers, Integrations, And Alliances



Synopsis

Drawing on the findings of the most ambitious national study to date on nonprofit strategic restructuring, the authors provide nonprofit managers, board members, consultants, and foundation executives with research-based information to use in making tough decisions about whether and how to pursue a range of organizational partnerships—from jointly managed programs and consolidated administrative functions to full-scale mergers. The authors investigate two widespread assumptions—that strategic restructuring leads to greater organizational efficiency and that nonprofit consolidations are similar to corporate consolidations. Six in-depth case studies of actual nonprofit restructurings highlight the costs and benefits associated with this increasingly adopted course of action, a trend that is expected to remain on the upswing for the foreseeable future.

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"[A] valuable primer for those new to the topic....[t]he authors are to be commended for bringing a research perspective to an important subject."-Nonprofit and Voluntary Sector Quarterly

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"Filled with examples and case studies, this book demystifies a complicated set of options to help nonprofit practitioners make better informed decisions for their organizations."-Kathleen P. Enright, Executive

Director Grantmakers for Effective Organizations.,".The authors seamlessly integrate the results of their national studies with the work of other researchers and practitioners, providing insights into the types, formation, challenges, costs, and successes of restructuring. It is a book that is especially useful, timely, and stimulating given the changing landscape of the nonprofit sector. If one desires to know and utilize the most current thinking about creating productive partnerships among nonprofit organizations, then this book clearly is among the must read literature!"-John A. Yankey, Ph.D. Leonard W. Mayo Professor Mandel Center for Nonprofit Organizations Case Western Reserve University

AMELIA KOHM is a Researcher at the Chapin Hall Center for Children at the University of Chicago.DAVID LA PIANA is a Founder of La Piana Associates, Inc., a consulting firm specializing in strategic solutions for nonprofit organizations and foundations./ He has taught at the University of San Francisco's Institute for Nonprofit Organization Management and at the Haas School of Business at the University of California, Berkeley.

This is a good academic review of nonprofit integrations. But it focuses too much on larger NGOs. Somewhat dry, it could benefit from conversational appraisals by those actually involved in these alliances. For better insight, try Strategic Planning for Nonprofit Corporations, Second Edition.

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